

COMMUNITY & PUBLIC HEALTH AND DISABILITY SUPPORT ADVISORY COMMITTEE

AGENDA

For the meeting of the Advisory Committee Members of
Nelson Marlborough Health held on
Tuesday 27 March 2018 at 10.30am

Seminar Room
Arthur Wicks Building
Wairau Hospital

Section	Agenda Item	Time	Attached	Action
1	Welcome, Karakia, Apologies, Registration of Interests	10.30am	Attached	Resolution
2	Confirmation of previous Meeting Minutes and Correspondence		Attached	Resolution
2.1	Action Points		Attached	Resolution
3	GM Strategy Community & Primary Report		Attached	Resolution
3.1	Dashboard		Attached	Note
	Discussion: Models of Care	11.00am	Verbal	
4	For Information: Submissions to NCC, TDC and MDC		Attached	Note
5	Glossary		Attached	Note
	Meeting finish	12.30pm		

There are no items for Public Excluded

WELCOME, KARAKIA AND APOLOGIES

Apologies

REGISTRATIONS OF INTEREST – CPHAC/DiSAC MEMBERS

Name	Existing – Health	Existing – Other	Interest Relates To	Possible Future Conflicts
Patrick Smith (Chair)	<ul style="list-style-type: none"> Member of IHB 	<ul style="list-style-type: none"> Managing Director, Patrick Smith HR Ltd Member on Board of Nelson Tasman Chamber of Commerce 	<ul style="list-style-type: none"> Consultancy services Contracts held 	<ul style="list-style-type: none"> Focus on primary sector and Maori Working with Maori Health Providers who hold contracts
Jenny Black (Board Chair)	<ul style="list-style-type: none"> Chair of South Island Alliance Board Chair of National Chairs Chair of West Coast DHB Member of West Coast Partnership Group 			
Alan Hinton (Board Deputy Chair)	<ul style="list-style-type: none"> Nil 	<ul style="list-style-type: none"> Trustee, Richmond Rotary Charitable Trust Trustee, Natureland Wildlife Trust Trustee, Nelson Christian Trust Director, Solutions Plus Tasman Ltd Consultant, Azwood Ltd Secretary, McKee Charitable Trust 	<ul style="list-style-type: none"> Support of local worthy causes Education and support of endangered species Local, national and international support Business consultancy Heating fuels and landscaping facilities Tertiary scholarships and general philanthropy 	<ul style="list-style-type: none"> Supply of heating fuel to NMDHB

Name	Existing – Health	Existing – Other	Interest Relates To	Possible Future Conflicts
Gerald Hope		<ul style="list-style-type: none"> CE Marlborough Research Centre Director Maryport Investments Ltd CE at MRC landlord to Hill laboratory services Blenheim Councillor Marlborough District Council (Wairau Awatere Ward) 	<ul style="list-style-type: none"> Landlord to Hills Laboratory Services Blenheim 	
Judy Crowe	Nil			
Jenny Black (Marlborough)		<ul style="list-style-type: none"> ACP Practitioner 	End of life care	
Brigid Forrest	<ul style="list-style-type: none"> Doctor at Hospice Marlborough (employed by Salvation Army) Locum GP Marlborough (not a member of PHO) Member of SI Alliance Palliative Care Workstream Daughter in Law employed by Nelson Bays Primary Health as a Community Dietitian 	<ul style="list-style-type: none"> Small Shareholder and director on the Board of Marlborough Vintners Hotel 	<ul style="list-style-type: none"> Functions and meetings held for NMDHB 	
Dawn McConnell	<ul style="list-style-type: none"> Te Atiawa representative and Chair of Iwi Health Board Director Te Hauora O Ngati Rarua 	<ul style="list-style-type: none"> Trustee, Waikawa Marae Regional Iwi representative, Internal Affairs 	<ul style="list-style-type: none"> MOH contract 	

Name	Existing – Health	Existing – Other	Interest Relates To	Possible Future Conflicts
Allan Panting	<ul style="list-style-type: none"> Chair Orthopaedic Prioritisation Working Group Chair General Surgery Prioritisation Working Group Chair Vascular Services Tier Two Specification Group Panel member to review Auckland DHB Orthopaedic Service Chair Ophthalmology Service Improvement Advisory Group 			
Stephen Vallance	<ul style="list-style-type: none"> Chairman, Marlborough Centre of the Cancer Society Chairman, Crossroads Trust Marlborough 			
Craig Dennis	<ul style="list-style-type: none"> Trustee of Nelson Region Hospice Investment Trust 	<ul style="list-style-type: none"> Partner of CFO on Call Business consultancy Director of CD & Associates Business consultancy Director of Scott Syndicate Development Company Ltd Property Developer Director of 295 Trafalgar Street Ltd Director of KHC Dennis Enterprises Ltd Chair of Progress Nelson Tasman Director, Taylors Contracting Co Ltd 	<ul style="list-style-type: none"> Property investor Property investor Unincorporated society 	

As at 21 February 2018

REGISTRATIONS OF INTEREST – EXECUTIVE LEADERSHIP TEAM MEMBERS

Name	Title	Existing – Health	Existing – Other	Interest Relates To	Possible Future Conflicts
CLINICAL SERVICES					
Lexie O'Shea	GM Clinical Services	▪			
Hilary Exton	Director of Allied Health	<ul style="list-style-type: none"> ▪ Member of the Nelson Marlborough Cardiology Trust ▪ Member of the South Island Strategic Planning and Integration Team ▪ Member of Physiotherapy New Zealand ▪ Member of the New Zealand DHB Physiotherapy Leaders group ▪ Member of the New Zealand Paediatric Group ▪ Chair of South Island Directors of Allied Health ▪ President of the Nelson Marlborough Physiotherapy Branch 			
MENTAL HEALTH SERVICES					
Jane Kinsey	GM Mental Health Addictions & DSS	<ul style="list-style-type: none"> ▪ Husband works for NMDHB in AT&R as a Physiotherapist 			
MARLBOROUGH SERVICES					
Ros Gellatly	Clinical Director Primary & Integration	<ul style="list-style-type: none"> ▪ GP, partner Scott Street Health ▪ Member of Expert Advisory Group Adverse Events Learning Programme HQSC 	<ul style="list-style-type: none"> ▪ Partner is a Principal Health Advisor, Ministry of Social Development 		

Name	Title	Existing – Health	Existing – Other	Interest Relates To	Possible Future Conflicts
CORPORATE SUPPORT					
Rachel Wells	GM Human Resources	<ul style="list-style-type: none"> Husband employed by NMH as Facilities Supervisor 			
Pam Kiesanowski	Director of Nursing & Midwifery	<ul style="list-style-type: none"> Chair SI NENZ Group 			
Kirsty Martin	GM IT	<ul style="list-style-type: none"> 			
Elizabeth Wood, Dr	Clinical Director / Chair Community Governance Committee	<ul style="list-style-type: none"> General Practitioner Mapua Health Centre Chair NMDHB Clinical Governance Committee MCNZ Performance Assessment Committee Member 	<ul style="list-style-type: none"> Daughter is employed as a contractor by Communications Manager for filming and photography work during January-March 2018 		
Eric Sinclair	GM Finance & Performance	<ul style="list-style-type: none"> Trustee of Golden Bay Community Health Trust Member of National Food Services Agreement Contract Management Group for Health Partnerships Wife is a Registered Nurse working for Tahunanui Medical Centre on a casual basis 			
Cathy O'Malley	GM Strategy Primary & Community	<ul style="list-style-type: none"> Daughter employed by Pharmacy Department 	<ul style="list-style-type: none"> 		
Nick Baker, Dr	Chief Medical Officer	<ul style="list-style-type: none"> Sr Clinical Lecturer, Community Child Health, University of Otago Wellington School of Medicine Member Steering Group NZ Child and Youth Epidemiology Service (previously Chair of and co-founder of the service) Instructor for Advanced Paediatric Life Support NZ 	<ul style="list-style-type: none"> Wife is a graphic artist who does some health related work 		

Name	Title	Existing – Health	Existing – Other	Interest Relates To	Possible Future Conflicts
		<ul style="list-style-type: none"> ▪ Technical Advisor Whakawhetu National SUDI prevention for Maori ▪ Member South Island Child Health Alliance ▪ Member of Paediatric Society of NZ ▪ Fellow RACOP ▪ Core Indicators Group – MOH ▪ Workforce Taskforce – MOH ▪ Occasional Expert Witness Work – Ministry of Justice ▪ Technical Expert DHB Accreditation – MOH 			
Ditre Tamatea	GM Maori Health & Vulnerable Populations	<ul style="list-style-type: none"> ▪ Te Herenga Hauora (GM Maori Health South Island) ▪ Member of Te Tumu Whakarae (GM Maori Health National Collective) ▪ Partner is a Doctor obstetric and gynaecological consultant 	<ul style="list-style-type: none"> ▪ Both myself and my partner own shares in various Maori land incorporations 		
CHIEF EXECUTIVE'S OFFICE					
Peter Bramley, Dr	Chief Executive	<ul style="list-style-type: none"> ▪ Brother has been engaged by NMDHB to explore options for NMHCT ▪ Daughter employed as RN for NDHB ▪ DHB representative on the PHARMAC Board ▪ Lead CE for Joint Procurement Agency 			

Name	Title	Existing – Health	Existing – Other	Interest Relates To	Possible Future Conflicts
Gaylene Corlett	EA to CE	<ul style="list-style-type: none"> Brother works at NMDHB in the Transport Department 			

As at 7 February 2018

**MINUTES OF A PUBLIC MEETING OF CPHAC/DISAC COMMITTEES OF
NELSON MARLBOROUGH HEALTH HELD IN SEMINAR CENTRE ROOM 1,
BRAEMAR CAMPUS, NELSON HOSPITAL ON TUESDAY 28 NOVEMBER 2017
AT 10.30AM**

Present:

Patrick Smith (Chair), Judy Crowe, Jenny Black (Marlb), Brigid Forrest, Craig Dennis, Allan Panting, Alan Hinton, Stephen Vallance, Gerald Hope, Jenny Black (ex officio)

Apologies:

Dawn McConnell

In Attendance:

Peter Bramley (Chief Executive), Cathy O'Malley (GM Strategy Primary & Community), Pam Kiesanowski (Director of Nursing & Midwifery), Nick Baker (Chief Medical Officer), Eric Sinclair (GM Finance Performance & Facilities), Lexie O'Shea (GM Clinical Services), Ditre Tamatea (GM Māori Health & Vulnerable Populations), Andrew Goodger (Alliance Support Manager Primary & Community), Karen Winter (Nelson Bays Primary Health), Gaylene Corlett (Minute Secretary)

Karakia:

Patrick Smith

SECTION 1: APOLOGIES AND REGISTRATIONS OF INTEREST

Moved: Patrick Smith

Seconded: Judy Crowe

RECOMMENDATION:

**THAT THE APOLOGIES AND REGISTRATIONS OF INTEREST BE
ACCEPTED.**

AGREED

SECTION 2: MINUTES OF PREVIOUS MEETING

**2.1 Minutes of the CPHAC/DISAC Committee Meeting held on 24 October
2017**

Moved: Jenny Black

Seconded: Jenny Black (Marlb)

RECOMMENDATION:

THAT THE CPHAC/DISAC MINUTES OF THE MEETING 24 OCTOBER 2017 BE ADOPTED AS A TRUE AND CORRECT RECORD.

AGREED

2.2 Action Points

Item 1 – Dashboard: ARC numbers to be better reflected in the dashboard. This has been noted. Completed

Item 2 – PHO Enrolments: Update in GM's report. Completed

SECTION 3 GENERAL MANAGER'S REPORT

3.1 PHO Enrolment Report

Noted that enrolments within Nelson Marlborough are overall higher than those nationally, however we are lower in Maori (85% compared with 90% nationally) and Pacific (86% compared to 106% nationally).

Nelson Marlborough has a lower percentage of children aged 0-4 years and 5-14 years compared to national enrolments. Of concern is the number of Maori and Pacific children under 5 years, and men aged 25-44 years not enrolled.

Discussion:

Discussion held on the process of notifying GPs when babies are born.

New initiatives underway include a pilot with MSD who will assist with getting transient families enrolled with a GP (including funding for enrolment fees), the Pacific group focussing on the number of whanau not enrolled, and Family Start who also work with vulnerable families.

Barriers to the vulnerable group accessing health care was discussed noting they are often transient, have multiple social problems, have had multiple government departments in their lives, and medical care does not rate highly in their list of things needed. There are multiple types of different reasons why they do not access GPs.

Noted some GPs need to be more compassionate when engaging with vulnerable populations.

3.2 Performance Dashboard

Seclusion

Noted the increase in seclusion hours relates to one high needs client that has been extremely challenging.

New Stop Smoking Service

There have been increased enrolments in this service. This is a new service that is working well, however we do need to improve referrals from primary care.

**Moved: Patrick Smith
Seconded: Brigid Forrest**

RECOMMENDATION:

THAT THE GENERAL MANAGER'S REPORT BE RECEIVED.

AGREED

SECTION 4: PRIMARY & COMMUNITY

The GM Strategy Primary & Community presented on primary and community plans, progress and opportunities.

NMH primary care priorities matrix covers integration, equity, accessibility, technology, and supported self-management.

Service investments include primary mental health, healthcare home, Marlborough primary care capacity, Hapu Wanunga, district nursing, vulnerable populations, and school based services.

Community service reviews completed include ToSHA, Golden Bay, District Nursing, Health Promotion, Murchison, Palliative Care, and Mental Health NGOs.

Opportunities:

- Health Hubs
- HOP
- Te Piki Hauora
- Victory Community Health Centre
- MIC, new Marlborough Urgent Care Centre, INP Medical Centre
- Rural GP models (Murchison, Golden Bay, Motueka, Renwick, Picton, Havelock, Wakefield, earthquake response in Marlborough)
- Motueka Family Service Centre
- Hapai Taumaha Haputanga (Crisis Pregnancy Support)
- Nelson Tasman Pasifika Community Trust/Marlborough Pacific Trust
- GP education.

Current success:

- Hepatitis C assessment and treatment
- Marlborough Urgent Care Centre
- PHO services aligning to priorities matrix
- HBSS procurement.

Nationally identified key issues (2017 briefing to incoming Minister) covered GP workforce, health equity, integration/changing care models, funding/resourcing, mental health and addiction, technology, quality, pharmacy, public health, smokefree, and consolidation of primary care.

Key issues (view from NMH primary care) included integration, IT, resourcing change, mental health, targeted funding, care transition, capacity, coordinated care, advanced care planning, chronic condition management, commercialisation.

Discussion:

Discussion was held on the key reasons to change the contract for home based support, noting the main motivation was to move to a restorative model (calderdale model). The media concerns and complaints received about care during the transition period were discussed.

Discussion held on mental health and how the service in primary care is under pressure. Reasons for this could be due to mental health being talked about more in the public, stress levels have increased, and lifestyle choices have changed (people being less active).

Discussion held on the change in nutrition that has had an impact on the health of people with eating the wrong kind of foods (more preservatives, processed foods). Need to educate people on good nutrition.

SECTION 5: FOR INFORMATION

Submissions noted.

SECTION 6: GENERAL BUSINESS

Nil.

THERE WAS NO PUBLIC EXCLUDED MEETING.

Karakia:

Ditre Tamatea

Meeting closed at 12.30pm

ACTION POINTS – NMDHB – CPHAC / DiSAC Open Meeting
Held on 28 November 2017

Action Item #	Action Discussed	Action Requested	Person Responsible	Meeting Raised In	Due Date	Status
	Nil					

MEMO

To: CPHAC/DiSAC Members
From: Cathy O'Malley, GM Strategy, Primary & Community
Date: 21 March 2018
Subject: General Manager's Report

Status

This report contains:

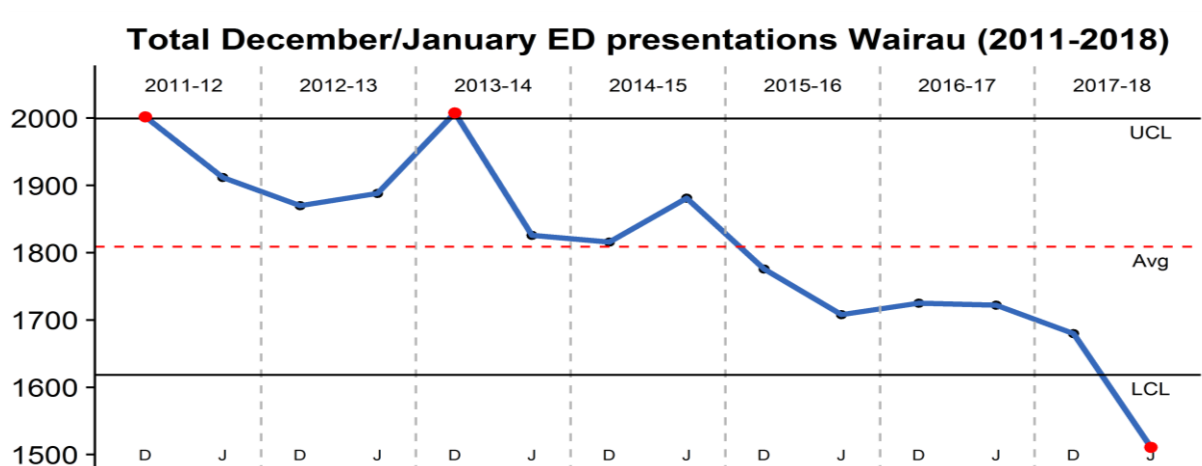
- ☐ For decision
- ✓ Update
- ✓ Regular report
- ☐ For information

The dashboard for CPHAC/DiSAC is attached as item 3.1 showing performance for Mental Health, Disability Support Services, Pharmaceuticals, Community and Health of Older People.

Two action items were raised at the January and February Board meetings on the Marlborough Urgent Care Centre:

- a) *Provide comparison information on access to urgent care in Marlborough.* As part of the CE's presentation to the Board at the February meeting, access to primary care in Marlborough shows presentations to the Marlborough Urgent Care Centre as follows:
- December – 1,500
 - January -1,653
 - February to 21st – 1,108

The number of presentations to Wairau ED are reducing as can be seen in the graph below (noting this is for the December/January period only). This is due to the ED5000 project about educating the community to keep the Emergency Department for emergencies, and the opening of the Marlborough Urgent Care Centre.



- b) *Present the fee summary for the Marlborough Urgent Care Centre.* A verbal update will be given on this item at the meeting.

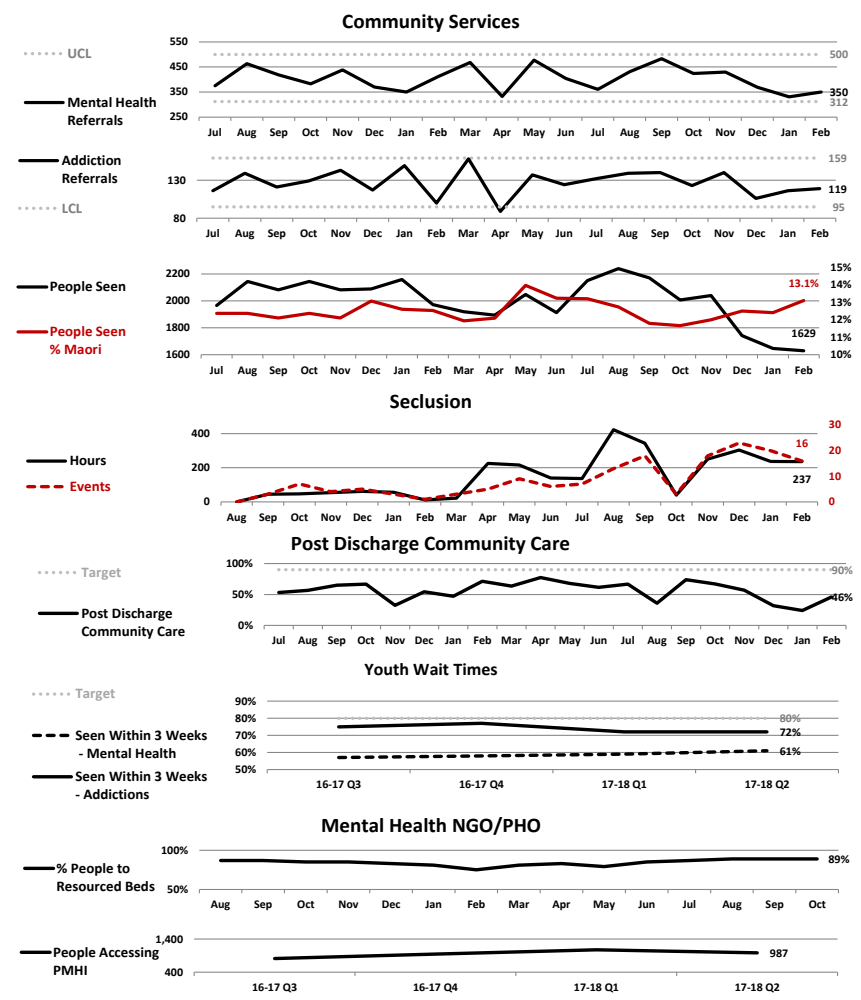
Discussion will also be held at the meeting on Models of Care.

Cathy O'Malley
General Manager Strategy, Primary & Community

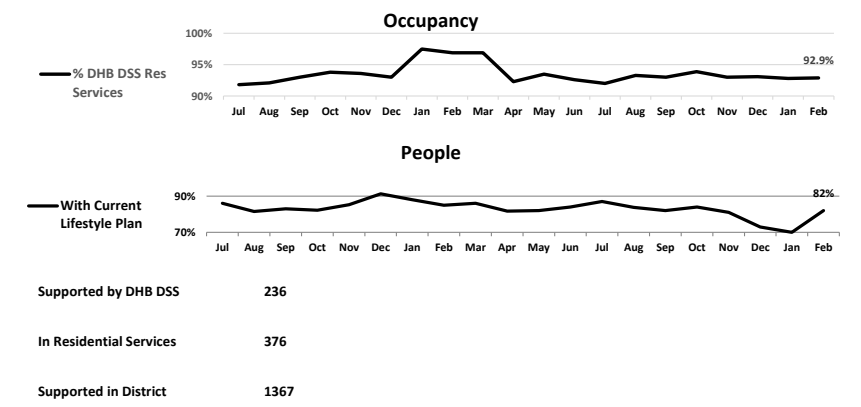
RECOMMENDATION:

THAT THE GM STRATEGY PRIMARY & COMMUNITY REPORT IS RECEIVED.

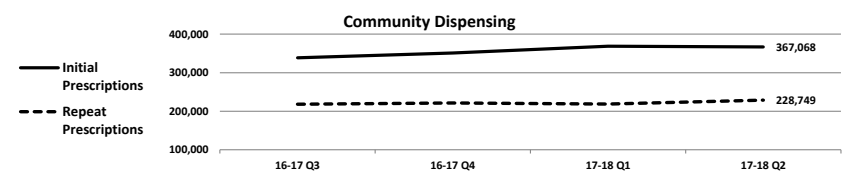
Mental Health



Disability Support Services



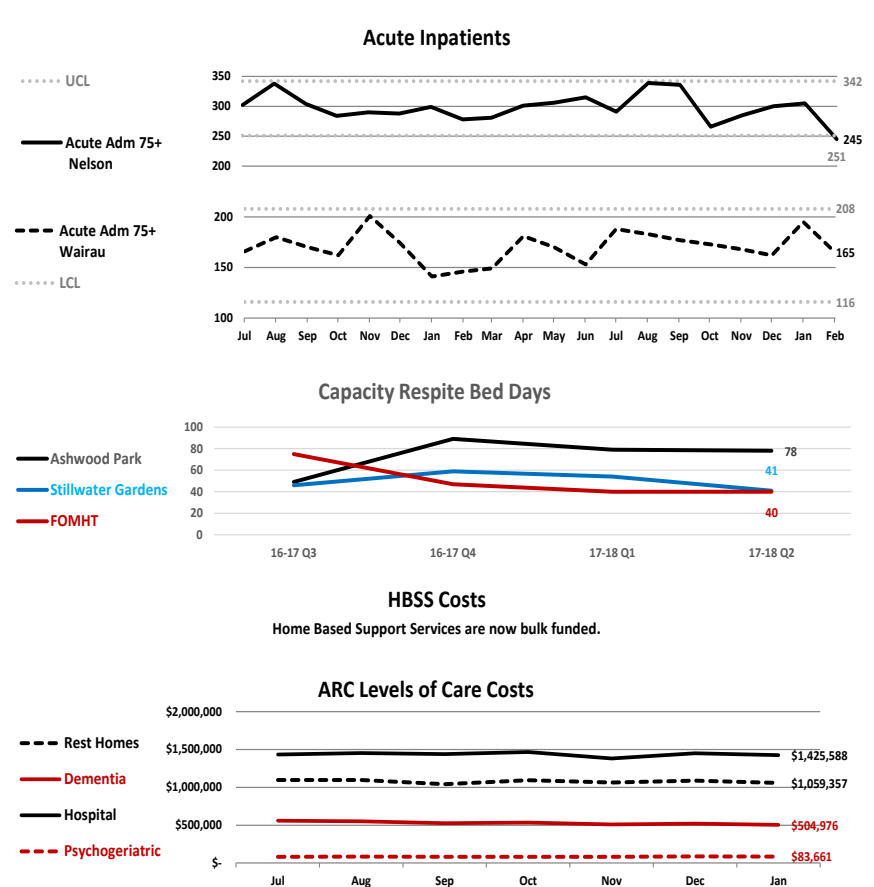
Pharmaceuticals



Community



Health of Older People



Bed Day Expenditure Per Capita Past 12 Months

Nelson Marlborough	\$1,111
South Island	\$1,513

Bed Day Volume Per Capita Past 12 Months

Nelson Marlborough	10.9
South Island	14.4

Utilisation by Ethnicity

Maori in HBSS	3%
Maori in ARC	1%
All Ethnicities in HBSS	8%
All Ethnicities in ARC	4%

MEMO

To: CPHAC/DiSAC Members
From: Peter Bramley, Chief Executive
Date: 21 March 2018
Subject: **FOR INFORMATION**

Status

This report contains:

- ☐ For decision
- ☐ Update
- ☐ Regular report
- ✓ For information

NMH have submitted a number of submissions to the three Councils and NZTA over the past 3 months. Submissions include:

- MDC on Proposed Class 4 Venues and Racing Board Venues Policy
- NCC on Tahuna Pathways
- TDC on Proposed Plan Change 66 – Richmond Housing Choice
- NCC on Nelson Regional Land Transport Plan (NRLTP) 2018
- TDC on Tasman Regional Land Transport Plan (TRLTP) 2018
- TDC on Proposed Richmond and Motueka Town Centre Parking Strategy.

Copies of the submissions are available from the Board Secretary.

GLOSSARY OF COMMONLY USED ACRONYMS, ABBREVIATIONS AND MAORI TRANSLATION

ABC	Ask about their smoking status; brief advice to quit; cessation
A4HC	Action for Healthy Children
A&D / AOD	Alcohol and Drug / Alcohol and Other Drugs
A&R	Audit & Risk Committee
ACC	Accident Compensation Corporation
ACMO	Associate Chief Medical Officer
ACNM -	Associate Charge Nurse Manager
ACU	Ambulatory Care Unit
ACP	Advanced Care Plan
ADR	Adverse Drug Reactions
ADM	Acute Demand Management
ADON	Associate Director of Nursing
AE	Alternative Education
AEP	Accredited Employer Programme
AIR	Agreed Information Repository
ALOS	Average Length of Stay
ALT	Alliance Leadership Team (short version of (TOSHALT)
AMP	Asset Management Plan
AOD	Alcohol and Other Drug
AOHS	Adolescent Oral Health Services
AP	Annual Plan with Statement of Intent
ARC	Aged Residential Care
ARF	Audit Risk and Finance
ARCC	Aged Residential Care Contract
ARRC	Aged Related Residential Care
ASD	Autism Spectrum Disorder
ASH	Ambulatory Sensitive Hospitalisation
ASMS	Association of Salaried Medical Specialists
AT&R	Assessment, Treatment & Rehabilitation
BSCQ	Balanced Score Card Quadrant
BA	Business Analyst
BAU	Business as Usual
BCTI	Buyer Created Tax Invoice
BFCI	Breast Feeding Community Initiative
BFCI	Baby Friendly Community Initiative
BHE	Blenheim
BOT	Board of Trustees
BS	Business Support
BSI	Blood Stream Infection
BSMC	Better, Sooner, More Convenient
CAR	Corrective Action Required
CaaG	Capacity at a Glance
CAMHS	Child and Adolescent Mental Health Services
CAPEX	Capital operating costs
CARES	Coordinated Access Response Electronic Service
CBAC	Community Based Assessment Centres
CBF	Capitation Based Funding
CBSD	Community Based Service Directorate
CE (CEO)	Chief Executive (Chief Executive Officer)
CEA	Collective Employee Agreement
CDHB	Canterbury District Health Board

CCDHB	Capital & Coast District Health Board (also called C & C)
CCDM	Care Capacity Demand Management
CCDP	Care Capacity Demand Planning
CCF	Chronic Conditions Framework
CCT	Continuing Care Team
CCU	Coronary Care Unit
CDEM	Civil Defence Emergency Management
CDHB	Canterbury District Health Board
CDM	Chronic Disease Management
CEG	Coordinating Executive Group (for emergency management)
CeTas	Central Technical Advisory Support
CFA	Crown Funding Agreement <u>or</u> Crown Funding Agency
CFO	Chief Financial Officer
CGC	Clinical Governance Committee
CHFA	Crown Health Financing Agency
CHS	Community Health Services
CIMS	Coordinated Incident Management System
CIO	Chief Information Officer
CLAB	Central Line Associated Bacteraemia
CLAG	Clinical Laboratory Advisory Group
CME	Continuing Medical Education
CMI	Chronic Medical Illness
CMO	Chief Medical Officer
CMS	Contract Management System
CNM	Charge Nurse Manager
CNS	Charge Nurse Specialist
Concerto	IT system which provides clinician's interface to systems
COHS	Community Oral Health Service
COO	Chief Operating Officer
COPD	Chronic Obstructive Pulmonary Disease
COPMI	Children of Parents with Mental Illness
CPHAC	Community and Public Health Advisory Committee
CPIP	Community Pharmacy Intervention Project
CPNE	Continuing Practice Nurse Education
CP	Chief Pharmacist
CPO	Controlled Purchase Operations
CPSOG	Community Pharmacy Services Operational Group
CPU	Critical Purchase Units
CR	Computed Radiology
CRG	Christchurch Radiology Group
CRISP	Central Region Information Systems Plan
CSR	Contract Status Report
CSSD	Central Sterile Supply Department
CSSD	Clinical Services Support Directorate
CT	Computerised Tomography
CTA	Clinical Training Agency
CTC	Contributions to Cost
CTC	Computerised Tomography Colonography
CTANAG	Clinical Training Agency Nursing Advisory Group
CTU	Combined Trade Unions
CVD	Cardiovascular Disease
CVDRA	Cardiovascular/Diabetes Risk Assessment
CWD	Case Weighted Discharge
CYF	Child, Youth and Family
CYFS	Child, Youth and Family Service

DA Dental Assistant

DAH	Director of Allied Health
DAP	District Annual Plan
DAR	Diabetes Annual Review
DBI	Diagnostic Breast Imaging
DBT	Dialectical Behaviour Training
DHB	District Health Board
DHBRF	District Health Boards Research Fund
DIFS	District Immunisation Facilitation Services
DiSAC	Disability Support Advisory Committee
DGH	Director General of Health
DMH	Director of Maori Health
DNA	Did Not Attend
DONM	Director of Nursing and Midwifery
DR	Disaster Recovery
DR	Digital Radiology
DRG	Diagnostic Related Group
DSA	Detailed Seismic Assessment
DSP	District Strategic Plan
DSS	Disability Support Services
DT	Dental Therapist
DWCSP	District Wide Clinical Services Plan
EAP	Employee Assistance Programme
EBID	Earnings Before Interest & Depreciation
ECP	Emergency Contraceptive Pill
ECWD	Equivalent Case Weighted Discharge
ED	Emergency Department
EDA	Economic Development Agency
EDaaG	ED at a Glance
EFI	Energy For Industry
ELT	Executive Leadership Team
EMPG	Emergency Management Planning Group
ENS	Ear Nurse Specialist
ENT	Ears, Nose and Throat
EOI	Expression of Interest
EPA	Enduring Power of Attorney
EQP	Earthquake Prone Building Policy
ERMS	Referral Management System
ESA	Electronic Special Authority
ESOL	English Speakers of Other Languages
ESPI	Elective Services Patient Flow Indicators
ESR	Environmental Science & Research
ESU	Enrolled Service Unit
EVIDEM	Evidence and Value: Impact on Decision Making
FCT	Faster Cancer Treatment
FF&E	Furniture, Fixtures and Equipment
FFT	Future Funding Track
FMIS	Financial Management Information System
FOMHT	Friends of Motueka Hospital Trust
FOUND	Found Directory is an up-to-date listing of community groups and organisations in Nelson/Tasman
FPSC	Finance Procurement and Supply Chain
FRC	Fee Review Committee
FSA	First Specialist Assessment
FST	Financially Sustainable Threshold
FTE	Full Time Equivalent

FVIP	Family Violence Intervention Programme
GM	General Manager
GMS	General Medical Subsidy
GP	General Practitioner
GRx	Green Prescription
hA	healthAlliance
HAC	Hospital Advisory Committee
H&DC / HDC	Health and Disability Commissioner
H&S	Health & Safety
HBI	Hospital Benchmarking Information
HBSS	Home Based Support Services
HBT	Home Based Treatment
HCS	Health Connect South
HCSS	Home and Community Support Services
HDSP	Health & Disability Services Plan Programme
HDU	High Dependency Unit
HEA	Health Education Assessments
He Kawenata	Covenant, agreement, treaty, testament (PM Ryan Maori Dictionary pg 104)
HEeADSSS	Psychosocial tool – Home, Education, eating, Activities, Drugs and Alcohol, Sexuality, Suicidality (mood), Safety
HEHA	Healthy Eating Healthy Action
HEP	Hospital Emergency Plan
HESDJ	Ministries of Health, Education, Social Development, Justice
HFA	Health Funding Authority
HHS	Hospital and Health Services
HIA	Health Impact Assessment
HM	Household Management
HMS	Health Management System
HNA	Health Needs Assessment
HODs	Heads of Department
HOP	Health of Older People
HP	Health Promotion
HPI	Health Practitioner Index
HPV	Human Papilloma Virus
HR	Human Resources
HR & OD	Human Resources and Organisational Development
HSP	Health Services Plan
HQSC	Health Quality & Safety Commission
laaS	Infrastructure as a Service
IANZ	International Accreditation New Zealand
IBA	Information Builders of Australia
ICU	Intensive Care Unit
IDF	Inter District Flow
IDSS	Intellectual Disability Support Services
IFRS	International Financial Reporting Standards
IHB	Iwi Health Board
ILM	Investment Logic Mapping
IM	Information Management
InterRAI	Inter Residential Assessment Instrument
IoD	Institute of Directors New Zealand
IPAC	Independent Practitioner Association Council
IPC	Intensive Patient Care
IPC Units	Intensive Psychiatric Care Units
IPG	Immunisation Partnership Group

IPSAS	International Public Sector Accounting Standards
IPU	In-Patient Unit
IS	Information Systems
ISSP	Information Services Strategic Plan
IT	Information Technology
JAMHWSAP	Joint Action Maori Health & Wellness Strategic Action Plan
JOG	Joint Oversight Group
KIM	Knowledge and Information Management
Kotahitanga	Unity, accord, coalition, solidarity (PM Ryan Maori Dictionary pg 127)
KPI	Key Performance Indicator
KHW	Kimi Hauora Wairau (Marlborough PHO)
LA	Local Authority
LCN	Local Cancer Network
LIS	Laboratory Information Systems
LOS	Length of Stay
LSCS	Lower Segment Caesarean Section
LTC	Long Term Care
LTI	Lost Time Injury
LTIP	Long Term Investment Plan
LTCCP	Long Term Council Community Plan
LTO	Licence to Occupy
LTS-CHC	Long Term Supports – Chronic Health Condition
LTSFSG	Long Term Service Framework Steering Group
Manaakitanga	Goodwill, show respect, or kindness to ((PM Ryan Maori Dictionary pg 172)
Manawhenua	Power, prestige, authority over land (HW Williams Maori Dictionary pg 172)
Manawhenua O Te	Tau Ihu O Te Waka A Maui – Referring to the eight iwi who hold tribal authority over the top of the South Island (no reference)
MA	Medical Advisor
MAC(H)	Medicines Advisory Group (Hospital)
MAPA	Management of Actual and Potential Aggression
MCT	Mobile Community Team
MDC	Marlborough District Council
MDM	Multidisciplinary Meetings
MDO	Maori Development Organisation
MDS	Maori Development Service
MDT	Multi Disciplinary Team
MECA	Multi Employer Collective Agreement
MEND	Mind, Exercise, Nutrition, Do It
MHAU	Mental Health Admission Unit
MHC	Mental Health Commissioner
MHD	Maori Health Directorate
MHDSF	Maori Health and Disability Strategy Framework
MHFS	Maori Health Foundation Strategy
MHINC	Mental Health Information Network Collection
MHSD	Mental Health Service Directorate
MHWSF	Maori Health and Wellness Strategic Framework
MI	Minor Injury
MIC	Medical Injury Centre
MMG	Medicines Management Group
MOE	Ministry of Education
MOH	Ministry of Health
MOH	Medical Officer of Health
MOA	Memorandum of Agreement

MOSS	Medical Officer Special Scale
MOU	Memorandum of Understanding
MOW	Meals on Wheels
MPDS	Maori Provider Development Scheme
MQ&S	Maternity Quality & Safety Programme
MRI	Magnetic Resonance Imaging
MRSA	Methicillin Resistant Staphylococcus Aureus
MRT	Medical Radiation Technologist (or Technician)
MSD	Ministry of Social Development
MTI	Minor Treatment Injury
NMH	Nelson Marlborough Health (NMDHB)
NP	Nurse Practitioner
NPA	Nutrition and Physical Activity
NRAHDD	Nelson Region After Hours & Duty Doctor Limited
NRL	Nelson Radiology Ltd (Private Provider)
NRT	Nicotine Replacement Therapy
NHBIT	National Health Board IT
NASC	Needs Assessment Service Coordination
NBPH	Nelson Bays Primary Health
NCC	National Capital Committee
NCC	Nelson City Council
NCSP	National Cervical Screening Programme
NESP	Nurse Entry to Specialist Practice
NETP	Nurse Entry to Practice
NGO	Non Government Organisation
NHCC	National Health Coordination Centre
NHI	National Health Index
NIR	National Immunisation Register
NM	Nelson Marlborough
NMDHB	Nelson Marlborough District Health Board
NMDS	National Minimum Dataset
NMH	Nelson Marlborough Health
NMIT	Nelson Marlborough Institute of Technology
NN	Nelson
NOF	Neck of Femur
NOS	National Oracle Solution
NP	Nurse Practitioner
NPA	Nutrition and Physical Activity (Programme)
NPV	Net Present Value
NRAHDD	Nelson Regional After Hours and Duty Doctor Ltd
NRSII	National Radiology Service Improvement Initiative
NSU	National Screening Unit
NTOS	National Terms of Settlement
NZHIS	NZ Health Information Services
NZISM	New Zealand Information Security Manual
NZMA	New Zealand Medical Association
NZNO	NZ Nurses Organisation
NZPH&D Act	NZ Public Health and Disability Act 2000
OAG	Office of the Auditor General
OECD	Organisation for Economic Co-operation and Development
OIA	Official Information Act
OIS	Outreach Immunisation Services
OPD	Outpatient Department
OPEX	Operating costs
OPF	Operational Policy Framework

OPJ	Optimising the Patient Journey
OST	Opioid Substitution Treatment
ORL	Otorhinolaryngology (previously Ear, Nose and Throat)
OSH	Occupational Health and Safety
OT	Occupational Therapy
PACS	Picture Archiving Computer System
PAS	Patient Administration System
P&F	Planning and Funding
PANT	Physical Activity and Nutrition Team
PBF(F)	Population Based Funding (Formula)
PC	Personal Cares
P&C	Primary & Community
PCBU	Person Conducting Business Unit
PCI	Percutaneous Coronary Intervention
PCO	Primary Care Organisation
PCT	Pharmaceutical Cancer Treatments
PDO	Principal Dental Officer
PDR	Performance Development Review
PDRP	Professional Development and Recognition Programme
PDSA	Plan, Do, Study, Act
PFG	Performance Framework Group (formerly known as Services Framework Group)
PHS	Public Health Service
PHCS	Primary Health Care Strategy
PHI	Public Health Intelligence
PHO	Primary Health Organisation
PHOA	PHO Alliance
PHONZ	PHO New Zealand
PHS	Public Health Service
PHU	Public Health Unit
PIA	Performance Improvement Actions
PICS	Patient Information Care System
PIP	Performance Improvement Plan
PN	Practice Nurse
PPE	Property, Plant & Equipment assets
PPP	PHO Performance Programme
PRIME	Primary Response in Medical Emergency
PSAAP	PHO Service Agreement Amendment Protocol
PSR	Preschool Enrolled (Oral health)
PT	Patient
PTAC	Pharmacology and Therapeutics Committee
PTCH	Potential To Cause Harm
PRIMHD	Project for the Integration of Mental Health Data
PVS	Price Volume Schedule
Q&SGC	Quality & Safety Governance Committee
QA	Quality Assurance
QHNZ	Quality Health NZ
QIC	Quality Improvement Council
QIPPS	Quality Improvement Programme Planning System
RA	Radiology Assistant
Rangatiratanga	Autonomy, evidence of greatness (HW Williams Maori Dictionary pg 323)
RDA	Resident Doctors Association
RDA	Riding for Disabled
RIF	Rural Innovation Fund

RIS	Radiology Information System
RFI	Request for Information
RFP	Request for Proposal
RICF	Reducing Inequalities Contingency Funding
RIS	Radiology Information System
RM	Registered Midwife
RMO	Resident Medical Officer
RN	Registered Nurse
ROI	Registration of Interest
RSE	Recognised Seasonal Employer
RSL	Research and Sabbatical Leave

SAC1	Severity Assessment Code
SAC2	Severity Assessment Code
SAN	Storage Area Network
SCBU	Special Care Baby Unit
SCN	Southern Cancer Network
SDB	Special Dental Benefit Services
SHSOP	Specialist Health Services for Older People
SI	South Island
SIA	Services to Improve Access
SIAPO	South Island Alliance Programme Office
SICF	South Island Chairs Forum
SICSP	South Island Clinical Services Plan
SI HSP	South Island Health Services Plan
SIRCC	South Island Regional Capital Committee
SISSAL	South Island Shared Service Agency
SLA	Service Level Agreement
SLATs	Service Level Alliance Teams
SLH	SouthLink Health
SM	Service Manager
SMO	Senior Medical Officer
SNA	Special Needs Assessment
SOI	Statement of Intent
SOPD	Surgical Outpatients Department
SOPH	School of Population Health
SPaIT	Strategy Planning and Integration Team
SPAS	Strategy Planning & Alliance Support
SPE	Statement of Performance Expectations
SSBs	Sugar Sweetened Beverages
SSE	Sentinel and Serious Events
SSP	Statement and Service Performance

TCR	Total Children Enrolled (Oral health)
TDC	Tasman District Council
TLA	Territorial Local Authority
TOW	Treaty of Waitangi
TOR	Terms of Reference
ToSHA	Top of the South Health Alliance
TPO	Te Piki Oranga
TPOT	The Productive Operating Theatre

UG	User Group
USS	Ultrasound Service
U/S	Ultrasound

VLCA	Very Low Cost Access
VRA	Vascular Risk Assessment
WAM	Wairau Accident & Medical Trust
WAVE (Project)	Working to Add Value through E-Information
WEI	Whanau Engagement, Innovation and Integration
WIP	Work in Progress
WR	Wairau
YOTS	Youth Offending Teams
YTD	Year to Date
YTS	Youth Transition Service

As at 17 January 2018