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# MEMO

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**To:** Board Members  
**From:** Eric Sinclair, GM Finance Performance & Facilities  
**Date:** 21 November 2018  
**Subject:** **UPDATE: Indicative Business Case Programme**

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## *Status*

This report contains:

- For decision
- Update
- Regular report
- For information

### Introduction

The purpose of this memo is to provide an update to Board Members on the Indicative Business Case (IBC) Programme progress across the four key workstreams:

- Health Needs Assessment refresh (HNA)
- Clinical Services Planning (CSP)
- Pre-design and master planning
- Indicative Business Case (IBC).

Also attached to this update (item 8.1) is the draft paper to be presented to the Minister of Health, as previously agreed, with a detailed update on the progress toward the completion of the Nelson Hospital redevelopment indicative business case.

### Discussion

Work has progressed well over the last few weeks and it is very pleasing to have received the level of engagement, especially from clinical staff, given a number of meetings are being arranged at timeframes shorter than desirable.

Substantial progress has been made on the HNA and CSP work with the various projections for our population and the associated bed and workforce modelling coming together. A departmental survey has also been completed covering all departments across the DHB (clinical and non-clinical), and we recognise there is still some primary care/community lens that also needs to be applied. Results of the department survey are being themed, and are scheduled to be presented on 21 November.

Workshops have been held to determine the “long options list” which is a list of a possibilities for the Nelson Hospital development including various greenfield and brownfield options, as well as a “do minimum” option. Further workshops have then been held to determine the critical success factors against which all the long options list will be evaluated to determine a short options list. This evaluation workshop also took place on 15 November.

I have requested additional assessments from Beca to further inform the site master planning. These include:

- A Seismic assessment of Wahi Oranga (the Mental Health inpatient facility)
- A condition assessment of Wahi Oranga
- A condition assessment of the various infrastructure (e.g. drains, water mains, etc) that are on the campus (the previous condition assessment only covered what was within the building, not what was on/around the wider campus)

We are also looking at engaging a traffic/transport consultant to provide some guidance on various roading requirements around the main hospital campus as well as the Braemar campus, and organise some town planning advice to assist in completing the site master planning work.

Overall we are on track to have the IBC completed by April as planned.

### **Ministerial Update Paper**

Attached to this report (item 8.1) is the draft paper providing an update to the Minister of Health as agreed between the Chair and the Minister. The paper will also be provided to Treasury and the Ministry of Health and through them to the Capital Investment Committee. Feedback and comment on the draft paper, to enable us to finalise for the Chair to send on, is requested.

Eric Sinclair  
**GM Finance, Performance & Facilities**

### **RECOMMENDATION:**

**THAT THE BOARD NOTES THE UPDATE ON THE INDICATIVE BUSINESS CASE PROGRAMME.**