

# **MEMO**

To: **Board Members** 

From: Eric Sinclair, GM Finance & Performance

Date: 19 July 2017

Subject: **Financial Report for June 2017** 

## Status

This report contains:

- ☐ For decision
- □ Update
- ✓ Regular report
- ☐ For information

#### Overview

**Financial** Result

**Budget** Variance **Forecast Position** 

Cash **Position** 

Capital **Expenditure** 





#### **Commentary**

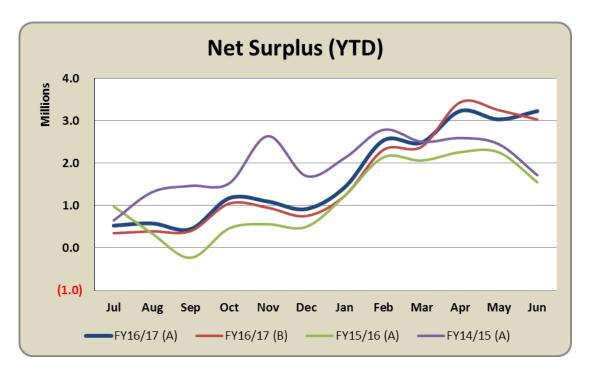
As the summarised statement of financial performance (SFP), below, shows NMH has a surplus for the year of \$3.23M in line with the forecasted result. The result is favourable to the initial plan by \$0.23M however it is adverse to the agreed budget with the MOH by \$0.77M. The result for June was a small deficit of \$0.2M which was on track with our initial plan.

Detailed financial statements are included in the Appendix attached to this report.

June 2017 \$Ms										
Actual	Budget	Budget Variance	Last Year Actual							
37.84	37.99	(0.14)	37.84							
44.40	42.00	(0.45)	44.40							
14.12 5.25	13.96 6.01	(0.15) 0.77	14.12 5.25							
		****								
13.30	12.81	(0.48)	13.30							
3.51	3.40	(0.11)	3.51							
36.17	36.19	0.02	36.17							
1.68	1.80	(0.12)	1.68							
1.48	2.03	0.54	1.48							
0.19	(0.23)	0.42	0.19							
-	0.10	(0.10)	-							
0.19	(0.13)	0.32	0.19							

	Year to D	ate \$Ms		Full Year	\$Ms	
	Actual	Budget	Budget Variance	Last Year Actual	Budget	Last Yr
Revenue	468.24	470.53	(2.29)	468.24	470.53	468.24
Expenditure						
Workforce Costs	175.32	174.47	(0.85)	175.32	174.47	175.32
Other Operating Costs	72.90	71.66	(1.24)	72.90	71.66	72.90
External Provider Payments excluding IDFs	153.41	154.81	1.40	153.41	154.81	153.41
Inter District Flows	43.41	43.23	(0.18)	43.41	43.23	43.41
Total Expenditure before IDCC	445.04	444.17	(0.88)	445.04	444.17	445.04
Surplus/(Deficit) before IDCC	23.19	26.36	(3.17)	23.19	26.36	23.19
Capital Related Costs	19.96	23.33	3.37	19.96	23.33	19.96
Surplus/(Deficit) after IDCC	3.23	3.03	0.20	3.23	3.03	3.23
MOH efficiency target	-	0.97	(0.97)	-	0.97	-
Surplus/(Deficit) after MOH efficiency tar	3.23	4.00	(0.77)	3.23	4.00	3.23





#### Key messages for the month

- Activity has not been as high in June as experienced in the previous couple of months however the activity was higher than planned with the push on electives to meet the ESPI targets and some of the "winter ills". This has resulted in nursing and clinical supplies costs running at higher than planned levels
- As occurs in June there are a number of end of year adjustments required such as the employee entitlements valuation and the various programme funding and cost alignments
- The results include a favourable variance within the Mental Health service of \$882k and an adverse variance of \$479k within DSS
- A three month advance of funding has been received for the recent pay equity settlement which has been paid through to the various providers, with only the portion related to the staff under coverage within NMH DSS service retained. This payment was required by the MOH. As agreed with the auditors and the MOH, no revenue or cost is recognised within the SFP but both recognised on the Statement of Financial Position
- The cash position remains strong with a balance of \$41M on hand.

Also attached are the latest sector wide financial schedules received from the MOH for the 11 months to May 2017.

Eric Sinclair

GM Finance and Performance

#### **RECOMMENDATION:**

THAT THE BOARD RECEIVES THE FINANCIAL REPORT.



### **Appendix A - Detailed Financial Statements**

# Statement of Financial Performance

Revenue		June 2017	' \$000s				Year to Da	ate \$000s		Full Year \$000s		
33,588 33,750 (163) 33,588 MOH devolved funding 418,471 418,824 (354) 418,471 418,824 418, 1,883 1,794 88 1,883 MOH non-devolved funding 22,090 22,902 (812) 22,090 22,902 22, 1,338 1,272 66 1,338 Other government & DHBs 15,243 15,474 (230) 15,243 15,474 15, 1,036 1,170 (134) 1,036 Other income 12,433 13,326 (893) 12,433 13,326 12, 1,036 1,170 (134) 1,036 Other income 468,237 470,526 (2,290) 468,237 470,526 468, 12,338 13,844 (19) 13,863 13,844 (19) 13,863 Expenditure Expenditure Expenditure Expenditure Expenditure 13,861 (155) 14,116 13,961 (155) 14,116 13,961 (155) 14,116 13,961 (155) 14,116 Total Workforce 175,319 174,468 (851) 175,319 174,468 175, 14,116 13,961 (155) 14,116 Total Workforce 175,319 174,468 (851) 175,319 174,468 175, 12,79 2,441 1,162 1,279 Non-Clinical Supplies 35,623 33,972 (1,651) 35,623 33,972 35, 1,279 2,441 1,162 1,279 Non-Clinical Supplies 26,718 27,520 802 26,718 27,520 26, 13,297 12,814 (483) 13,297 External Provider Payments excluding IDFs 153,409 154,813 1,404 153,409 154,813 153, 3,509 3,402 (107) 3,509 External Provider Payments excluding IDFs 163,409 154,813 1,404 153,409 154,813 153, 3,509 3,402 (107) 3,509 External Provider Payments excluding IDFs 163,409 154,813 1,404 153,409 154,813 153, 1617 1,797 (121) 1,677 Surplus/(Deficit) before IDCC 445,043 444,166 (876) 445,043 444,166 (876) 445,043 444,166 (876) 445,043 444,166 (876) 445,043 444,166 (876) 445,043 444,166 (876) 445,043 12,407 776 11,631 12,407 11, 496 661 165 496 Capital Charge 6,418 7,937 1,519 6,418 7,937 6, 1,483 2,025 542 1,483 Total IDCC 19,964 23,330 3,366 19,964 23,330 19, 193 (228) 421 193 Surplus/(Deficit) after IDCC 19,964 23,330 3,366 19,964 23,330 13,330 3,330 19,		Actual	Budget	•	Year		Actual	Budget	•	Year	Budget	Last Yr
1,883 1,794 88 1,883 MOH non-devolved funding 22,090 22,902 (812) 22,090 22,902 22, 1,338 1,272 66 1,338 Other government & DHBs 15,243 15,474 (230) 15,243 15,474 15, 1,036 1,170 (134) 1,036 Other income 12,433 13,326 (893) 12,433 13,326 12, 37,844 37,986 (143) 37,844 Total Revenue 468,237 470,526 (2,290) 468,237 470,526 468, Expenditure  13,863 13,844 (19) 13,863 Employed Workforce 171,259 173,130 1,871 171,259 173,130 171, 253 118 (135) 253 Outsourced Workforce 4,060 1,338 (2,722) 4,060 1,338 4, 14,116 13,961 (155) 14,116 Total Workforce 175,319 174,468 (851) 175,319 174,468 175, 567 845 278 567 Outsourced Services 10,561 10,166 (395) 10,561 10,166 10, 3,400 2,726 (674) 3,400 Clinical Supplies 35,623 33,972 (1,651) 35,623 33,972 35, 1,279 2,441 1,162 1,279 Non-Clinical Supplies 26,718 27,520 802 26,718 27,520 26, 13,297 12,814 (483) 13,297 External Provider Payments excluding IDFs 153,409 154,813 1,404 153,409 154,813 153, 3,509 3,402 (107) 3,509 Inter District Flows 43,412 43,227 (185) 43,412 43,227 43, 36,167 36,189 22 36,167 Total Expenditure before IDCC 445,043 444,166 (876) 445,043 444,166 445, 445,043 444,166 445, 445,043 444,166 445, 445,043 444,166 445, 445,043 444,166 445, 445,043 444,166 445, 445,043 444,166 445, 445,043 444,166 445, 445,043 444,166 445, 445,043 444,166 445, 445,043 444,166 445, 445,043 444,166 445, 445,043 444,166 445,043						Revenue						
1,338         1,272         66         1,338         Other government & DHBs         15,243         15,474         (230)         15,243         15,474         15, 1,036         1,170         (134)         1,036         Other income         12,433         13,326         (893)         12,433         13,326         (893)         12,433         13,326         12,433         13,326         (893)         12,433         13,326         12,433         13,326         (893)         12,433         13,326         (893)         12,433         13,326         (893)         12,433         13,326         (893)         12,433         13,326         (893)         12,433         13,326         (893)         12,433         13,326         (893)         12,433         13,326         (893)         12,433         13,326         (893)         12,433         13,326         (893)         12,433         13,326         (488)         12,433         13,326         (488,237         470,526         (2,290)         468,237         470,526         468,237         470,526         468,237         470,526         468,237         470,526         468,237         470,526         468,237         470,526         468,237         470,526         468,237         470,526         468,237         470,526 </td <td></td> <td>33,588</td> <td>33,750</td> <td>(163)</td> <td>33,588</td> <td>MOH devolved funding</td> <td>418,471</td> <td>418,824</td> <td>(354)</td> <td>418,471</td> <td>418,824</td> <td>418,471</td>		33,588	33,750	(163)	33,588	MOH devolved funding	418,471	418,824	(354)	418,471	418,824	418,471
1,036 1,170 (134) 1,036 Other income 12,433 13,326 (893) 12,433 13,326 12,  37,844 37,986 (143) 37,844 Total Revenue Expenditure  13,863 13,844 (19) 13,863 253 Outsourced Workforce 171,259 173,130 1,871 171,259 173,130 171,  253 118 (135) 253 Outsourced Workforce 175,319 174,468 (851) 175,319 174,468 175,  567 845 278 567 Outsourced Services 10,561 10,166 (395) 10,561 10,166 10,  3,400 2,726 (674) 3,400 Cinical Supplies 35,623 33,972 (1,651) 35,623 33,972 35,  1,279 2,441 1,162 1,279 Non-Clinical Supplies 26,718 27,520 802 26,718 27,520 26,  13,297 12,814 (483) 13,297 External Provider Payments excluding IDFs 153,409 154,813 1,404 153,409 154,813 153,  3,509 3,402 (107) 3,509 Inter District Flows 43,412 43,227 (185) 43,412 43,227 43,  36,167 36,189 22 36,167 Total Expenditure before IDCC 445,043 444,166 (876) 445,043 444,166 445,  1,677 1,797 (121) 1,677 Surplus/(Deficit) before IDCC 23,194 26,360 (3,166) 23,194 26,360 23,  1,279 249 222 27 Interest Expense 1,914 2,986 1,072 1,914 2,986 1,  960 1,115 155 960 Depreciation 11,631 12,407 776 11,631 12,407 11,  496 661 165 496 Capital Charge 6,418 7,937 1,519 6,418 7,937 6,  1,483 2,025 542 1,483 Total IDCC 19,964 23,330 3,366 19,964 23,330 13,		1,883	1,794	88	1,883	MOH non-devolved funding	22,090	22,902	(812)	22,090	22,902	22,090
37,844   37,986   (143)   37,844   Total Revenue   468,237   470,526   (2,290)   468,237   470,526   468,		1,338	1,272	66	1,338	Other government & DHBs	15,243	15,474	(230)	15,243	15,474	15,243
Expenditure   13,863   13,844   (19)   13,863   Employed Workforce   171,259   173,130   1,871   171,259   173,130   171,		1,036	1,170	(134)	1,036	Other income	12,433	13,326	(893)	12,433	13,326	12,433
13,863   13,844   (19)   13,863   Employed Workforce   171,259   173,130   1,871   171,259   173,130   171, 253   118   (135)   253   Outsourced Workforce   4,060   1,338   (2,722)   4,060   1,338   4, 4,116   13,961   (155)   14,116   Total Workforce   175,319   174,468   (851)   175,319   174,468   175, 319   174,468		37,844	37,986	(143)	37,844	Total Revenue	468,237	470,526	(2,290)	468,237	470,526	468,237
253         118         (135)         253         Outsourced Workforce         4,060         1,338         (2,722)         4,060         1,338         4,1416           14,116         13,961         (155)         14,116         Total Workforce         175,319         174,468         (851)         175,319         174,468         175,           567         845         278         567         Outsourced Services         10,561         10,166         (395)         10,561         10,166         10,338         4,75,           3,400         2,726         (674)         3,400         Clinical Supplies         35,623         33,972         (1,651)         35,623         33,972         26,718         27,520         802         26,718         27,520         802         26,718         27,520         802         26,718         27,520         802         26,718         27,520         802         26,718         27,520         802         26,718         27,520         802         26,718         27,520         802         26,718         27,520         802         26,718         27,520         802         26,718         27,520         802         26,718         27,520         802         26,718         27,520         802						Expenditure						
14,116         13,961         (155)         14,116         Total Workforce         175,319         174,468         (851)         175,319         174,468         175,319           567         845         278         567         Outsourced Services         10,561         10,166         (395)         10,561         10,166         10,340         10,166         10,261         10,261         10,261         10,261         10,261         10,261         10,261         10,261         10,261         10,261         10,261         10,261         10,261         10,261         10,261         10,261         10,261		13,863	13,844	(19)	13,863	Employed Workforce	171,259	173,130	1,871	171,259	173,130	171,259
567 845 278 567 Outsourced Services 10,561 10,166 (395) 10,561 10,166 10, 3,400 2,726 (674) 3,400 Clinical Supplies 35,623 33,972 (1,651) 35,623 33,972 35, 1,279 2,441 1,162 1,279 Non-Clinical Supplies 26,718 27,520 802 26,718 27,520 26, 13,297 12,814 (483) 13,297 External Provider Payments excluding IDFs 153,409 154,813 1,404 153,409 154,813 153, 3,509 3,402 (107) 3,509 Inter District Flows 43,412 43,227 (185) 43,412 43,227 43, 36,167 36,189 22 36,167 Total Expenditure before IDCC 445,043 444,166 (876) 445,043 444,166 445, 445,043 444,166 (876) 445,043 444,166 445, 445,043 444,166 (876)		253	118	(135)	253	Outsourced Workforce	4,060	1,338	(2,722)	4,060	1,338	4,060
3,400 2,726 (674) 3,400 Clinical Supplies 35,623 33,972 (1,651) 35,623 33,972 35, 1,279 2,441 1,162 1,279 Non-Clinical Supplies 26,718 27,520 802 26,718 27,520 26, 13,297 12,814 (483) 13,297 External Provider Payments excluding IDFs 153,409 154,813 1,404 153,409 154,813 153, 3,509 3,402 (107) 3,509 Inter District Flows 43,412 43,227 (185) 43,412 43,227 43, 153, 36,167 36,189 22 36,167 Total Expenditure before IDCC 445,043 444,166 (876) 445,043 444,166 445, 1,677 1,797 (121) 1,677 Surplus/(Deficit) before IDCC 23,194 26,360 (3,166) 23,194 26,360 23, 12,407 11, 155 960 Depreciation 11,631 12,407 776 11,631 12,407 11, 496 661 165 496 Capital Charge 6,418 7,937 1,519 6,418 7,937 6, 1,483 2,025 542 1,483 Total IDCC 19,964 23,330 3,366 19,964 23,330 19, 193 (228) 421 193 Surplus/(Deficit) after IDCC 3,230 3,030 20 3,230 3,030 3,300 3,		14,116	13,961	(155)	14,116	Total Workforce	175,319	174,468	(851)	175,319	174,468	175,319
1,279       2,441       1,162       1,279       Non-Clinical Supplies       26,718       27,520       802       26,718       27,520       26, 13,297         13,297       12,814       (483)       13,297       External Provider Payments excluding IDFs       153,409       154,813       1,404       153,409       154,813       1,53,412       43,227       (185)       43,412       43,227       43,412       445,043       444,166       (876)       445,043 </td <td></td> <td>567</td> <td>845</td> <td>278</td> <td>567</td> <td>Outsourced Services</td> <td>10,561</td> <td>10,166</td> <td>(395)</td> <td>10,561</td> <td>10,166</td> <td>10,561</td>		567	845	278	567	Outsourced Services	10,561	10,166	(395)	10,561	10,166	10,561
13,297 12,814 (483) 13,297 External Provider Payments excluding IDFs 153,409 154,813 1,404 153,409 154,813 153, 3,509 3,402 (107) 3,509 Inter District Flows 43,412 43,227 (185) 43,412 43,227 43, 36,167 36,189 22 36,167 Total Expenditure before IDCC 445,043 444,166 (876) 445,043 444,166 445,043 444,166 445,043 444,166 445,043 444,166 445,043 444,166 445,043 444,166 445,043 444,166 445,		3,400	2,726	(674)	3,400	Clinical Supplies	35,623	33,972	(1,651)	35,623	33,972	35,623
3,509 3,402 (107) 3,509 Inter District Flows 43,412 43,227 (185) 43,412 43,227 43,  36,167 36,189 22 36,167 Total Expenditure before IDCC 445,043 444,166 (876) 445,043 444,166 445,  1,677 1,797 (121) 1,677 Surplus/(Deficit) before IDCC 23,194 26,360 (3,166) 23,194 26,360 23,  27 249 222 27 Interest Expense 1,914 2,986 1,072 1,914 2,986 1,  960 1,115 155 960 Depreciation 11,631 12,407 776 11,631 12,407 11,  496 661 165 496 Capital Charge 6,418 7,937 1,519 6,418 7,937 6,  1,483 2,025 542 1,483 Total IDCC 19,964 23,330 3,366 19,964 23,330 19,  193 (228) 421 193 Surplus/(Deficit) after IDCC 3,230 3,030 200 3,230 3,030 3,		1,279	2,441	1,162	1,279	Non-Clinical Supplies	26,718	27,520	802	26,718	27,520	26,718
36,167       36,189       22       36,167       Total Expenditure before IDCC       445,043       444,166       (876)       445,043       444,166       485,043       444,166       445,043       444,166       445,043       444,166       485,023       445,043       444,166       445,043       444,166       445,043       444,166       485,023       445,043       444,166       485,023       445,043       444,166       485,023       445,043       444,166       445,023       445,043       444,166       425,023       426,360       23,194       26,360       23,194       26,360       23,194       26,360       23,194       26,360       23,194 <td></td> <td>13,297</td> <td>12,814</td> <td>(483)</td> <td>13,297</td> <td>External Provider Payments excluding IDFs</td> <td>153,409</td> <td>154,813</td> <td>1,404</td> <td>153,409</td> <td>154,813</td> <td>153,409</td>		13,297	12,814	(483)	13,297	External Provider Payments excluding IDFs	153,409	154,813	1,404	153,409	154,813	153,409
1,677       1,797 (121)       1,677       Surplus/(Deficit) before IDCC       23,194       26,360 (3,166)       23,194       26,360 (23,194) <t< td=""><td></td><td>3,509</td><td>3,402</td><td>(107)</td><td>3,509</td><td>Inter District Flows</td><td>43,412</td><td>43,227</td><td>(185)</td><td>43,412</td><td>43,227</td><td>43,412</td></t<>		3,509	3,402	(107)	3,509	Inter District Flows	43,412	43,227	(185)	43,412	43,227	43,412
27 249 222 27 Interest Expense 1,914 2,986 1,072 1,914 2,986 1, 960 1,115 155 960 Depreciation 11,631 12,407 776 11,631 12,407 11, 496 661 165 496 Capital Charge 6,418 7,937 1,519 6,418 7,937 6, 1,483 2,025 542 1,483 Total IDCC 19,964 23,330 3,366 19,964 23,330 19, 193 (228)* 421 193 Surplus/(Deficit) after IDCC 3,230 3,030* 200 3,230 3,030 3,	ĺ	36,167	36,189	22	36,167	Total Expenditure before IDCC	445,043	444,166	(876)	445,043	444,166	445,043
960 1,115 155 960 Depreciation 11,631 12,407 776 11,631 12,407 11, 496 661 165 496 Capital Charge 6,418 7,937 1,519 6,418 7,937 6, 1,483 2,025 542 1,483 Total IDCC 19,964 23,330 3,366 19,964 23,330 19, 193 (228)* 421 193 Surplus/(Deficit) after IDCC 3,230 3,030* 200 3,230 3,030 3,		1,677	1,797	(121)	1,677	Surplus/(Deficit) before IDCC	23,194	26,360	(3,166)	23,194	26,360	23,194
496       661       165       496       Capital Charge       6,418       7,937       1,519       6,418       7,937 <t< td=""><td></td><td>27</td><td>249</td><td>222</td><td>27</td><td>Interest Expense</td><td>1,914</td><td>2,986</td><td>1,072</td><td>1,914</td><td>2,986</td><td>1,914</td></t<>		27	249	222	27	Interest Expense	1,914	2,986	1,072	1,914	2,986	1,914
1,483 2,025 542 1,483 Total IDCC 19,964 23,330 3,366 19,964 23,330 19,  193 (228) 421 193 Surplus/(Deficit) after IDCC 3,230 3,030 200 3,230 3,0		960	1,115	155	960	Depreciation	11,631	12,407	776	11,631	12,407	11,631
193 (228) 421 193 Surplus/(Deficit) after IDCC 3,230 3,030 200 3,230 3,030 3,		496	661	165	496	Capital Charge	6,418	7,937	1,519	6,418	7,937	6,418
		1,483	2,025	542	1,483	Total IDCC	19,964	23,330	3,366	19,964	23,330	19,964
0 400 (400) 0 Additional MOULE#sinessy Transit	ļ	193	(228)	421	193	Surplus/(Deficit) after IDCC	3,230	3,030	200	3,230	3,030	3,230
U 108 (108) U Additional WOH Efficiency Target U 970 (970) U 970		0	108	(108)	0	Additional MOH Efficiency Target	0	970	(970)	0	970	0
	İ			, ,		, 3			/			3,230



### Financial Performance by Division

June 2017	7 \$000s				Year to Da	ate \$000s	Full Year	\$000s		
Actual	Budget	Budget Variance	Last Year Actual		Actual	Budget	Budget Variance	Last Year Actual	Budget	Last Yr
				Revenue						
34,429	34,498	(69)	34,429	Funds	427,945	427,790	155	427,945	427,790	427,945
354	356	(2)	354	Governance and Funding Administration	4,270	4,281	(11)	4,270	4,281	4,270
21,919	22,094	(175)	21,919	Provider	262,585	265,986	(3,401)	262,585	265,986	262,585
(18,858)	(18,961)	103	(18,858)	Eliminations	(226,563)	(227,530)	967	(226,563)	(227,530)	(226,563)
37,844	37,986	(143)	37,844	Total Revenue	468,237	470,526	(2,290)	468,237	470,526	468,237
				Expenditure						
35,664	35,177	(487)	35,664	Funds	423,385	425,571	2,186	423,385	425,571	423,385
300	387	87	300	Governance and Funding Administration	4,385	4,471	87	4,385	4,471	4,385
20,545	21,611	1,066	20,545	Provider	263,800	264,985	1,185	263,800	264,985	263,800
(18,858)	(18,961)	(103)	(18,858)	Eliminations	(226,563)	(227,530)	(967)	(226,563)	(227,530)	(226,563)
37,651	38,215	564	37,651	Total Expenditure	465,006	467,496	2,490	465,006	467,496	465,006
				Net Contribution						
(1,235)	(680)	(555)	(1,235)	Funds	4,560	2,219	2,341	4,560	2,219	4,560
54	(31)	85	54	Governance and Funding Administration	(115)	(191)	76	(115)	(191)	(115)
1,375	483	892	1,375	Provider	(1,215)	1,001	(2,217)	(1,215)	1,001	(1,215)
0	108	(108)	0	Additional MOH Efficiency Target	0	970	(970)	0	970	0
193	(120)	314	193	Net Surplus/(Deficit)	3,230	4,000	(770)	3,230	4,000	3,230



### Statement of Financial Position

	June 2016	June	June		Annual
\$000s	Actual	Actual	Budget	Variance	Budget
Current Assets					
Bank - National Sweep	24,774	21,561	30,457	(8,896)	30,457
Deposits - Self-Invested	18,950	19,301	18,950	351	18,950
Debtors & Prepayments	14,740	18,140	14,123	4,017	14,123
Stock	2,723	2,700	2,723	(23)	2,723
Assets Held for Sale	487	465	487	(22)	487
Current Assets	61,675	62,167	66,740	(4,573)	66,740
Current Liabilities					
Creditors	31,445	28,037	31,247	3,210	31,247
Employee Entitlements	33,350	33,696	33,350	(346)	33,350
Term Debt - Current Portion	6,000	382	21,000	20,618	15,000
Current Liabilities	70,795	62,115	85,597	23,482	79,597
Working Capital	(9,120)	51	(18,857)	18,908	(12,857)
Non Current Assets					
Property Plant and Equipment	171,303	171,068	168,638	2,430	168,638
Other Non Current Assets	3,847	3,881	4,462	(581)	4,462
Non Current Assets	175,151	174,949	173,100	1,849	173,100
Non Current Liabilities					
Employee Entitlements	10,405	9,923	10,405	482	10,405
Term Debt	56,968	8,238	41,728	33,490	47,728
Non Current Liabilities	67,373	18,161	52,133	33,972	58,133
Net Assets	98,657	156,839	102,110	54,729	102,110
Equity					
Crown Equity	28,062	83,015	27,514	55,501	27,514
Revaluation Reserve	53,213	53,213	53,214	(1)	53,214
Retained Earnings:					
General	16,580	19,017	20,246	(1,229)	20,963
DSS	(87)	(87)	621	(708)	427
Mental Health	889	1,681	515	1,166	(8)
Total Retained Earnings	17,382	20,611	21,382	(771)	21,382
Total Crown Equity	98,657	156,839	102,110	54,729	102,110



### **Statement of Cash Flows**

	June			Y	е	Full Year	
Actual	Budget	Variance		Actual	Budget	Variance	AP
			Operating Cash Flow Receipts				
40,456	36,891	3,565	Government & Crown Agency Received	462,192	457,847	4,345	457,847
179	188	(9)	Interest Received	1,849	2,250	(401)	2,250
808	1,121	(313)	Other Revenue Received	10,653	12,673	(2,020)	12,673
41,443	38,200	3,243	Total Receipts	474,694	472,770	1,924	472,770
			Payments				
14,289	16,098	1,809	Personnel	171,396	173,223	1,827	173,223
30,506	15,989	(14,517)	Payments to Suppliers and Providers	286,727	271,919	(14,808)	271,919
2,977	4,037	1,060	Capital Charge	6,418	7,937	1,519	7,937
80	249	169	Interest Paid	700	2,986	2,286	2,986
47,852	36,373	(11,479)	Total Payments	465,241	456,065	(9,176)	456,065
(6,409)	1,827	(8,236)	Net Cash Inflow/(Outflow) from	9,453	16,705	(7,252)	16,705
(0,403)	1,027	(0,230)	Operating Activities	3,433	10,703	(1,232)	10,703
			Cash Flow from Investing Activities				
			Receipts				
9	-	9	Sale of Fixed Assets	274	150	124	150
9	-	9	Total Receipts	274	150	124	150
			Payments				
1,135	821	(314)	Capital Expenditure	10,582	9,850	(732)	9,850
-	-	-	Increase in Investments	-	-	-	-
1,135	821	(314)	Total Payments	10,582	9,850	(732)	9,850
(1,126)	(821)	(305)	Net Cash Inflow/(Outflow) from Investing Activities	(10,308)	(9,700)	(608)	(9,700)
-	(567)	567	Net Cash Inflow/(Outflow) from Financing Activities	(2,358)	(1,323)	(1,035)	(1,323)
(7,535)	439	(7,974)	Net Increase/(Decrease) in Cash Held	(3,213)	5,682	(8,895)	5,682
29,096	30,018	(922)	Plus Opening Balance	24,774	24,775	(1)	24,775
21,561	30,457	(8,896)	Closing Balance	21,561	30,457	(8,896)	30,457

# Statement of rolling 12-month cash flows

Consolidated 12 Month Rolling	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun
Statement of Cash Flows	2017	2017	2017	2017	2017	2017	2018	2018	2018	2018	2018	2018
\$000s	Forecast											
Operating Cash Flow												
Receipts												
Government & Crown Agency Received	36,033	36,033	45,036	36,033	45,036	36,033	36,033	36,033	45,036	36,033	45,036	36,033
Interest Received	167	167	167	167	167	167	167	167	167	167	167	167
Other Revenue Received	1,023	1,023	1,148	1,023	1,148	1,023	1,023	1,023	1,148	1,023	1,148	1,023
Total Receipts	37,223	37,223	46,351	37,223	46,351	37,223	37,223	37,223	46,351	37,223	46,351	37,223
Payments												
Personnel	13,837	13,839	17,282	13,839	17,319	13,839	17,282	13,839	13,839	13,839	17,319	13,835
Payments to Suppliers	22,394	21,915	26,011	21,916	26,010	21,916	21,916	21,916	22,011	21,915	26,011	21,923
Capital Charge	-	-	-	-	-	3,000	-	-	-	-	-	3,000
Interest Paid	60	60	60	60	60	60	60	60	60	60	60	60
Total Payments	36,291	35,814	43,353	35,815	43,389	38,815	39,258	35,815	35,910	35,814	43,390	38,818
Net Cash Inflow/(Outflow) from	932	1,409	2,998	1,408	2,962	(1,592)	(2,035)	1,408	10,441	1,409	2,961	(1,595)
Operating Activities	932	1,409	2,990	1,400	2,302	(1,392)	(2,033)	1,400	10,441	1,409	2,901	(1,595)
Cash Flow from Investing Activities												
Receipts												
Sale of Fixed Assets	-	-	-	-	-	-	-	-	-	-	-	-
Total Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Payments												
Capital Expenditure	100	500	500	1,300	100	7,300	1,000	450	4,700	500	1,000	100
Total Payments	100	500	500	1,300	100	7,300	1,000	450	4,700	500	1,000	100
Net Cash Inflow/(Outflow) from	(100)	(500)	(500)	(1,300)	(100)	(7,300)	(1,000)	(450)	(4,700)	(500)	(1,000)	(100)
Investing Activities	(100)	(500)	(500)	(1,500)	(100)	(1,500)	(1,000)	(430)	(4,700)	(300)	(1,000)	(100)
Net Cash Inflow/(Outflow) from	_	_	_	_	_	_	_	_	_	_	_	(547)
Financing Activities		_	_	_	_	_	_		_	_		(347)
Net Increase/(Decrease) in Cash Held	832	909	2,498	108	2,862	(8,892)	(3,035)	958	5,741	909	1,961	(2,242)
Plus Opening Balance	21,561	22,393	23,302	25,800	25,908	28,770	19,878	16,843	17,801	23,542	24,451	26,412
Closing Balance	22,393	23,302	25,800	25,908	28,770	19,878	16,843	17,801	23,542	24,451	26,412	24,170