

EX-SITE

FINAL EDITION

JOURNEY TO NEW HOSPITAL FINALLY COMPLETE IN 2011

- 2004** A team of staff and consultants start planning the redevelopment of Wairau Hospital.
- 2006** The Business Case is approved by the Ministry of Health.
- 2007** The Master Plan, providing an aerial footprint of the new site, is approved by NMDHB. Subsequently a revised Master Plan is developed following feedback from the Ministry of Health, improving expansion zones, flows and way-finding.
- 2008** User groups complete their design consultation period and a preliminary design is completed. Official 'turning of the sod' ceremony takes place. Hawkins Construction commence the main construction works for Stage One.
- 2009** Stage One blessing held before departments occupy their new facilities. Construction works for Stage Two commence.
- 2010** Stage Two is completed, allowing the demolition of hospital buildings to make way for Stage Three construction works. Stage Three is completed. Following occupation of the new facilities, Stage Four commences.
- 2011** Stage Four is completed; the final hospital services relocate.



Construction contract signed, 2008



Turning of the sod, 2008



Main Entrance, 2010



Demolition, 2010

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www.nmdhb.govt.nz/wairau

NMDHB LEADERS SAY THANKS

As this is the last Ex-Site newsletter for the Wairau Hospital Redevelopment, the Board Chair, Chief Executive and Sponsor of the redevelopment wish to convey their thanks to all involved.

Board Chair, Jenny Black said, "The vision, energy and determination of the board members and chairs that have gone before me has meant that Wairau Hospital is now better prepared to meet the health and disability needs of the Marlborough community, both now and in years to come."

"I also thank DHB staff and the Marlborough community for their patience during this journey that started in 2004."

Chief Executive John Peters said, "In future we will go from strength to strength as we work to meet the community needs through the built-in flexibility of design and allowance for expansion zones."

"An important part of the development is the improvement to the environment for staff to work in and for patients to be treated in. However equally important was the focus on challenging the way we do things to bring about improvements to services to the patients, e.g. through way-finding, and co-location of services."

"With our new facilities in Wairau we are now more able to implement district-wide services through processes and facilities that are comparable across the district."

"Wairau is prepared to meet the needs of the community, both now and in years to come."

He said a key feature has been the way staff embraced the project through the user group forums that designed facilities to a high standard and in line with best practice. This design process has been robust and sometimes testing but the end results have been superb.

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Mr Peters especially wanted to thank the Project Team, District Managers, Clinicians, Heads of Departments and Charge Nurse Managers who worked tirelessly over the design phase to bring the design and models of care together to give us a working hospital.

Project Sponsor Keith Rusholme said, "I am proud of the facility that has been created, but most of all I am proud of everyone who works in the facility who has adapted to the new ways of doing things in their new environment.

"Old environments have already become a distant memory."

"I would like to thank the consultants and contractors whose work, through the leadership of the project group and Hawkins, has been outstanding.

"Hawkins has worked hard to mitigate challenges and keep as close as possible to timeframes and within budget, and they are to be congratulated on their work to date."

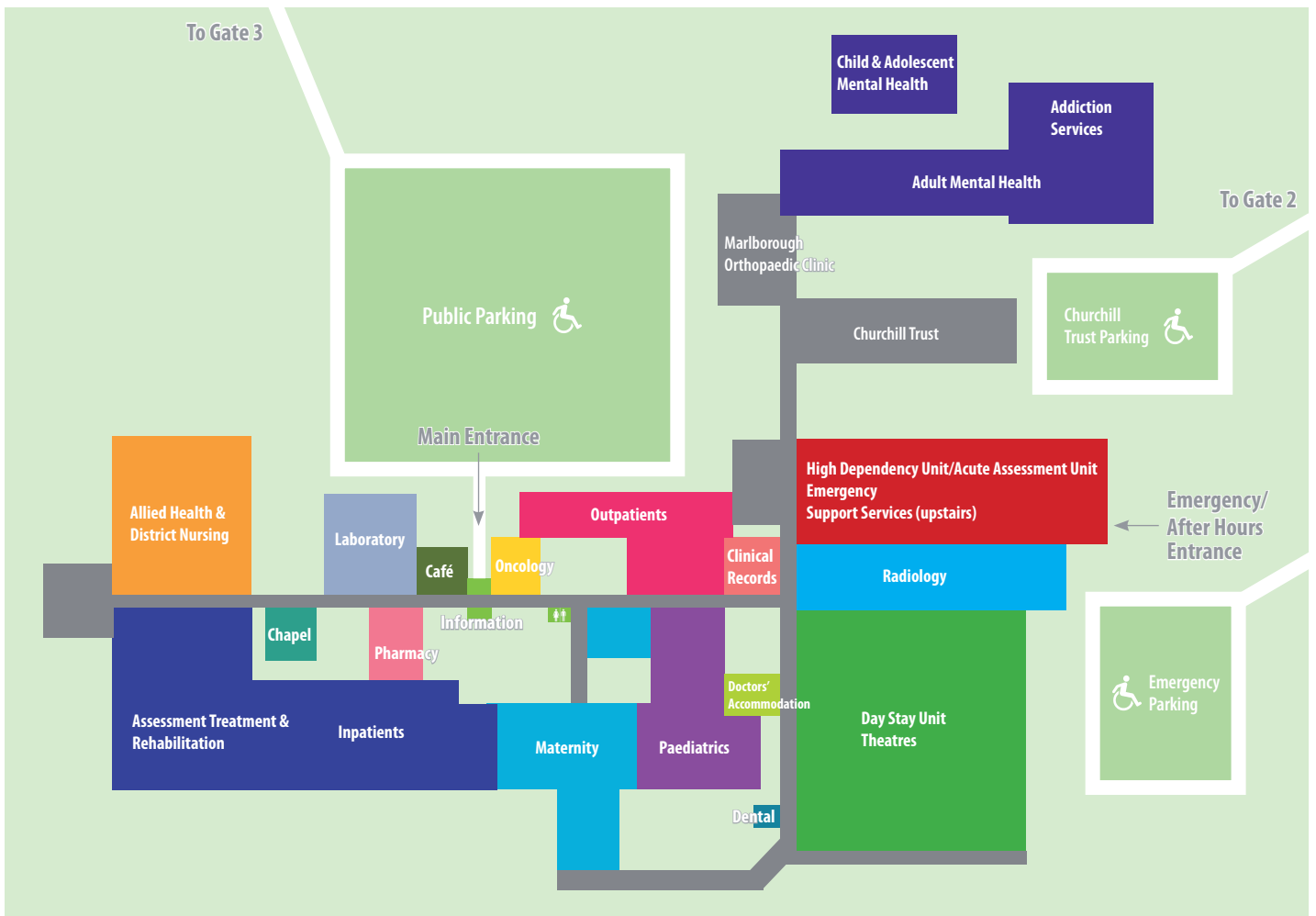
He said the Community Liaison Group had taken on the significant challenge of getting the wider community involved in the development of their hospital. We have been able to provide a significantly better environment for patients and staff through the fundraising and co-ordination of community groups. This has ensured that the community have a hospital and services that they can be proud of.

"Old environments to some, have already become a distant memory," said Mr Rusholme.

TOP TWENTY TRIVIA

- 529 hospital staff (355 full-time equivalent)
- 12,766 square metres building area
- 531 new or refurbished rooms
- 91 hospital beds
- 6 4-bed inpatient rooms; 6 2-bed and 27 single
- 42 ensuites
- 635 user group meetings
- 58 steering group meetings
- 19 blessing and decommissioning ceremonies
- 25 moving days
- 23 hospital services relocated
- 10 external consultant companies
- 51 Ex-Site newsletters
- 3 public open days
- 2448 new power outlets
- 286 new handbasins
- 102 new toilets
- 954 new chairs
- 466 new pinboards
- 162 new clocks

YOUR NEW HOSPITAL



STAFF REFLECT ON THEIR NEW FACILITIES



KEVIN GWYNNE, CHAPLAIN

“Having a Chapel at Wairau again has made such a difference to the ministry we provide. In addition to the weekly Wednesday service, many people use the Chapel as a quiet place for ‘time out’, personal reflection, reading and prayer. It is visited widely by patients, families, staff, and visitors to the hospital, and many folk comment on the peaceful environment the Chapel offers amidst a busy hospital,” says Kevin.

MONETTE JOHNSTON, DAY STAY UNIT/THEATRES

“Highlights for our team include the nursing station in the post-anesthesia care unit which provides the nurses with a private work space while still allowing them to monitor the patients. We have increased storage facilities; a second entrance to the procedure room through which outpatients can enter without having to pass through restricted areas; a quiet, restful lounge for day stay patients to recover prior to discharge, and of course our state-of-the-art high definition digital fully integrated theatre,” says Monette.



PHILIP THOMAS, RADIOLOGY

“Combining all of the Radiology services in one location has made attending appointments simpler for our patients, and working alongside each other has created a team atmosphere for staff. We now have generous room sizes which means that all three x-ray rooms can deal with bed patients, creating greater flexibility and service continuity. No longer having to collect patients from a waiting room in another location is much more efficient, and our additional bed holds ensure our patients’ privacy while waiting for their scan,” says Philip.

PROJECT GOALS GET THE BIG TICK

- A consolidated campus with minimum entrances, facilitating security and easy access
- An internal layout appropriate for modern and efficient service delivery
- Room for future expansion
- Improved effectiveness, flexibility and efficiency across the services
- Separation of inpatient, outpatient and visitor traffic flows
- Less costly buildings to maintain and operate
- Better, closer co-locations for services with shared support areas
- Streamlined processes with more effective utilisation of staff resources
- A co-located surgical, medical and assessment treatment & rehabilitation ward
- Larger, more flexible units with swing beds
- A combined Emergency department, Acute Assessment Unit and High Dependency Unit
- A combined medical and surgical outpatient department
- Increased day stay capacity
- Clinical support (Pharmacy, Lab & Radiology) situated near to inpatient & outpatient services
- Shared support functions for Allied Health services & district nursing
- Co-location of Mental Health services

FAREWELL TO COMMUNITY GROUP

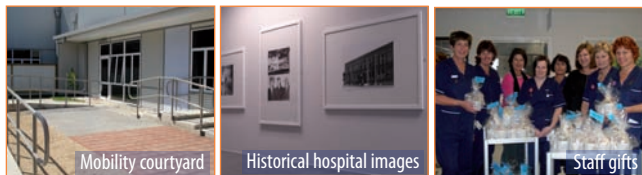
The community liaison group will retire in mid-2011 following the official opening ceremony. The group was formed in 2008 to be a channel for community interest in and contribution to the atmosphere and surroundings of the new hospital.

Every corner of the hospital has benefited from the time and expertise of this group of volunteers. "We are grateful to the group for giving so generously of their time," says Susannah Findlay, project administrator. "They have been an absolute pleasure to work with."

Susannah says the group has predominantly focused on art, décor and landscaping.

"They have frequently gone above and beyond what was expected of them, such as spending an evening digging in the hospital's rock solid Marlborough soil to plant out the main entrance gardens themselves."

Some members of the group are likely to continue their involvement at Wairau by participating in a committee formed to oversee the acceptance and placement of future art donations.



OPENING CEREMONY PLANS

Planning is underway for an official opening ceremony and celebration to take place in mid-2011. It is hoped that the Health Minister, Tony Ryall will participate in the ceremony.

"We are currently discussing suitable dates and liaising with the Minister's office," says Mike Cummins, Board Secretary.

There will be a gap of a few months between the completion of the final stage of the redevelopment and the official opening. This will allow the hospital services who relocated in March 2011 to settle in to their new facilities, any snagging items to be resolved, and the separate kitchen fit-out contract to be completed.

LUCKY LAST TO RELOCATE



Christine Leach (far left) joined Amanda Lester and Joan McDougall at Witherlea House on 02 March 2011 to unpack boxes in their new office.

Witherlea (Adult Mental Health) and Addiction Services were the last hospital departments to be relocated to new facilities during this redevelopment.

SPECIAL ACKNOWLEDGEMENTS

The Hospital Equipment Trust, whose support made it possible to build a much-needed therapeutic mobility courtyard for Assessment, Treatment and Rehabilitation.

Geoffrey T Sowmans Funeral Directors and Rick Edmonds, whose generous sponsorship and creative ability made our vision of glass art in the main entrance a reality.

Mr John McGirr of James Framers, for his prompt turnaround, special rates and beautiful rags-to-riches makeovers on numerous hospital artworks.

All of the artists, schools and individuals whose multitude of donated artworks our patients now enjoy. The colour and beauty of your art enhances our new surroundings.

Morgans Road Nursery, Islington Gardens, Devon Nursery and Selmes Garden Trust Nursery, for all of the plants that are growing into a fragrant green garden for the main entrance.

Canterbury Community Trust, for a donation of \$3,000 towards the continued development of the hospital's courtyard gardens, building on the good work of the Community Liaison Group.

The indefatigable Sandy Russell, for her invaluable contribution to the migration process; and Kaye Hannagan, for her clear thinking and number-crunching nous on the benefits realisation.

Rick Wilson and Ros Gellatly, for their guidance and leadership in their roles as clinical sponsors, supporting the project team in developing and achieving the vision for the new hospital.

SIGN OFF FROM THE PROJECT OFFICE

"Years of planning, design and construction are over for Wairau Hospital as the redevelopment project enters its wrapping-up phase.

Sue, Susannah and I are appreciative of the support provided to the project office team since 2004, and mindful of the hours of time and expertise contributed by significant numbers of staff.

We have been awed by the levels of tolerance, good will and cooperation demonstrated on a daily basis. As with any project, there have been times of elation, times of disappointment; moments where we have had to follow a hard line and others where we have been able to share good news.

Despite the ups and downs, we'll reflect on the Wairau Hospital redevelopment with a deep sense of satisfaction for a job well done.

"It is the people inside a building which give it a heart."



SUE MORRIS, CHANGE MANAGER, SUSANNAH FINDLAY, PROJECT ADMINISTRATOR, AND MARTIN RIDGWAY, PROJECT DIRECTOR

It is the people inside a building that give it a heart. We have no doubt that in their new facilities the staff at Wairau will continue to deliver an exceptional service to the Marlborough community for many years to come."

*- Martin Ridgway,
Project Director*